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### Dear COGOV friends,

Clearly, COVID-19 is having a profound effect on everyone's lives. While personal and family wellbeing is most important, in this newsletter I want to briefly inform you how our project has been affected and what we have been up to in the last couple of months.

After lockdowns were introduced in our partner countries in March/April, almost all of our data collection came to a halt. Where possible, we tried to continue data collection online or shift our work to tasks we could perform from home. However, in some cases - such as the generation of data with focus groups - work stopped completely. For many EU projects, such as COGOV, it is more than likely that there will be requests to the EU for some extension to the project's initial time frame.

Still unaffected by Covid-19, our partners at Aix-Marseille University (France) and the TIAS School for Business and Society (The Netherlands) were successful in finalising some of their work. Summaries of their respective deliverables can be found in the COGOV Blog:

- [Strategic renewal in the Aix-Marseille Provence](#)
- [How best can professionals become involved in the strategic renewal of local governments and public agencies?](#)

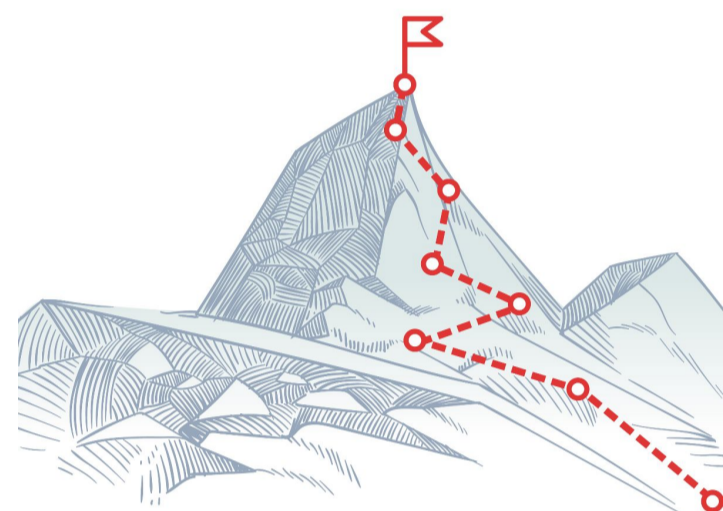
Other future deliverables, where much of the data collection was undertaken prior to lock-down, will also be produced by the initial date, this includes our detailed in-depth analysis of 15 case studies across the nations in COGOV led by the King's College University of London.

We are now planning to continue our empirical work in Autumn, so we can explore further co-creation and the strategic management features that are necessary to be a successful co-creator in the public sector.

Below you will find a summary of our other past and future activities within COGOV. As the research continues, I look forward to informing you about the project's progress.

Can I wish you good health and peace,

Keith Shaw  
Coordinator of the COGOV project



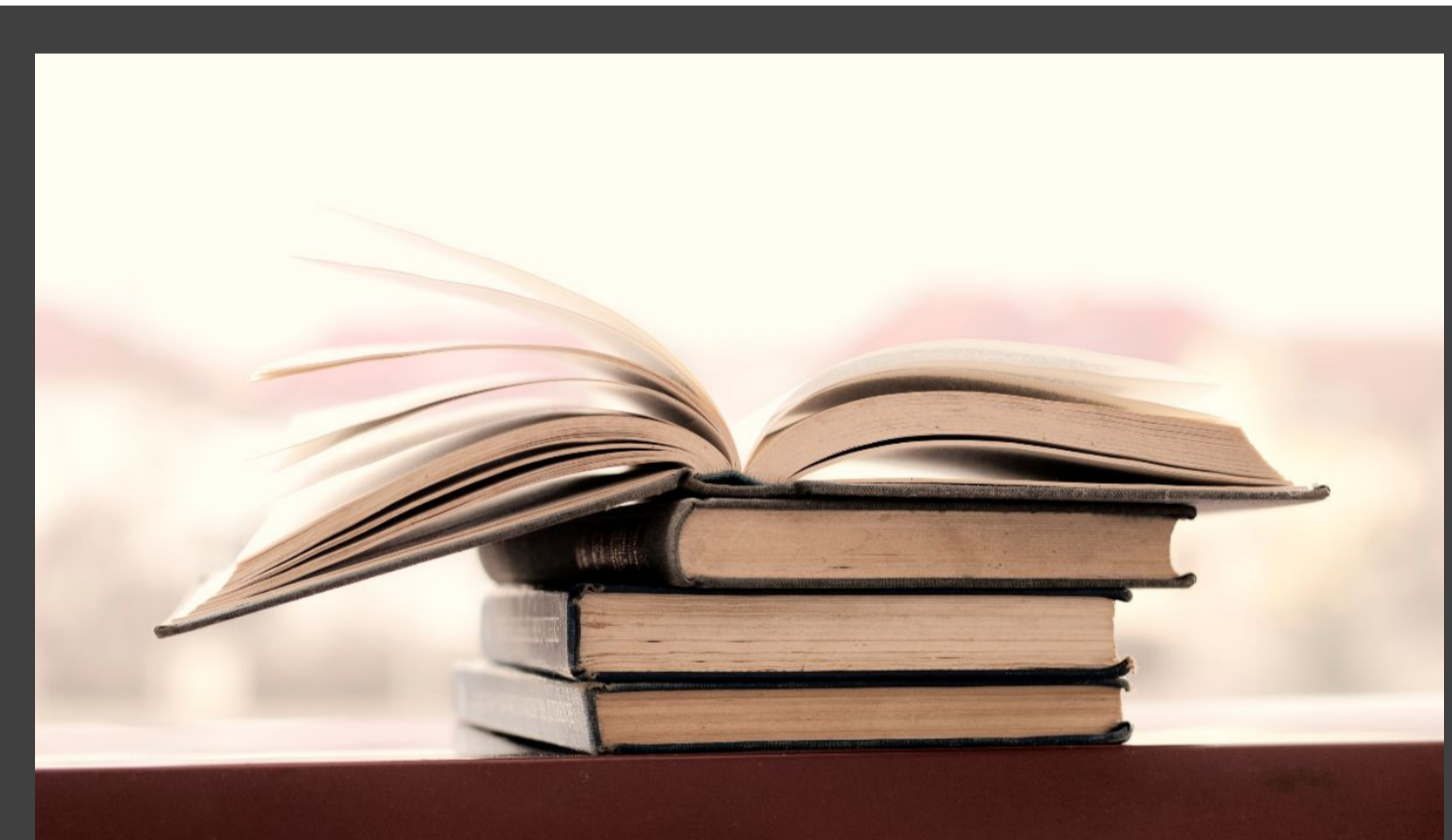
### Research Progress

- Reports
  - [Stakeholder management governance in the cultural sector](#)
  - [Conditions for Involvement of Professionals in the Strategic Renewal of Local Governments and Public Agencies, possible Impediments and Counteracting Mechanisms](#)
- Resuming and advancing empirical work in the field
  - Focus groups with professionals in all partner countries
  - Design experiments in all partner countries
  - Interviews (cultural strategy - London City)



### Recent COGOV Blog Posts

- [A public value management approach to co-creation](#)
- [Insights on Strategic Management](#)
- [Strategic renewal in the Aix-Marseille Provence](#)



### A Selection of Partners' Research Outputs

- Gestel, N., Denis, J., & Ferlie, E. (2020). [Hybridity in public organisations](#). In *Handbook on Hybrid Organisations*. Cheltenham, UK: Edward Elgar Publishing.
- Kitchener, M., & Delbridge, R. (2020). [Lessons from Creating a Business School for Public Good: Obliquity, Waysetting and Wayfinding in Substantively Rational Change](#). *Academy of Management Learning & Education*.
- Ongaro, E., & Ferlie, E. (2020). [Strategic Management in Public Organizations: Profiling the Public Entrepreneur as Strategist](#). *The American Review of Public Administration*, 50(4-5), 360-374.
- Butler, M. J., & Ferlie, E. (2020). [Developing Absorptive Capacity Theory for Public Service Organizations: Emerging UK Empirical Evidence](#). *British Journal of Management*, 31(2), 344-364.
- Ongaro, E., & Kickert, W. (2020). [EU-driven public sector reforms](#). *Public Policy and Administration*, 35(2), 117-134.
- Sørensen, E., Hendriks, C. M., Hertting, N., & Edelenbos, J. (2020). [Political boundary spanning: politicians at the interface between collaborative governance and representative democracy](#). *Policy and Society*, 1-40, doi: <https://doi.org/10.1080/14494035.2020.1743526>
- Sørensen, E., & Bentzen, T. (2020). [Public administrators in interactive democracy: a multi-paradigmatic approach](#). *Local Government Studies*, 46(1), 139-162.
- Sørensen, E., & Vabo, S. I. (2020). [A Public Innovation Perspective on Change in Local Democracy](#). *Innovation Journal*, 25(1).
- Torfing, J., Krogh, A. H., & Ejrnæs, A. (2020). [Measuring and assessing the effects of collaborative innovation in crime prevention](#). *Policy & Politics*, 48 (3), pp. 397-423.
- Torfing, J., Andersen, L. B., Greve, C., & Klausen, K. K. (2020). [Public Governance Paradigms: Competing and Co-existing](#). Edward Elgar Publishing.
- Bentzen, T. Ø., Sørensen, E., & Torfing, J. (2020). [Strengthening public service production: administrative problem solving and political leadership through co-creation of innovative public value outcomes?](#). *Innovation Journal*, 25(1), 1-28.

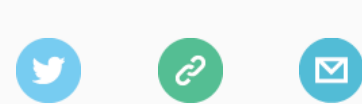


### Special Issue

Several COGOV PIs and researchers are contributing to a special issue on the COGOV topics, which will be published in the journal [Policy & Politics](#).

### Events

Workshop for PhD Students: Co-creation of public value outcomes and the role of institutional design and leadership, Roskilde University October 21st-23rd. More information: <https://events.ruc.dk/co-creation/program-tba.html>



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